



FASHION OMNICHANNEL & E-COMMERCE

MILÃO

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O desenvolvimento estratégico da indústria da moda está ligado a uma recente expansão dos canais de varejo, combinando herança e inovação: desde boutiques de rua até e-commerce multimarcas. No mercado atual, sem uma estratégia comercial omnicanal profunda e bem elaborada, as marcas de moda não podem sobreviver. Nos últimos anos, vivenciamos mudanças importantes que exigem uma nova mentalidade, com o objetivo geral de integrar canais físicos e digitais. Durante o curso, os participantes têm a chance de investigar as tecnologias mais inovadoras e recentes, assim como novas abordagens e suas aplicações na experiência do cliente. O principal objetivo é formar futuros gestores capazes de impulsionar a revolução digital e enfrentar os desafios que as empresas terão que enfrentar em breve nos mercados globais. Este curso visa educar futuros profissionais de negócios, capazes de satisfazer os requisitos de empresas de moda e varejo cada vez mais orientadas para uma abordagem omnicanal, após o ano da pandemia, que gerou um forte aumento nas vendas de ecommerce e remodelou a jornada do consumidor, agora dominada por canais digitais.

Um foco especial é dado a exemplos inovadores e estudos de caso de marcas de varejo italianas que conseguem oferecer uma experiência integrada online/offline. Além disso, o impacto das tecnologias digitais também é abordado, analisando profundamente o ciclo completo do produto de moda: desde a cadeia de suprimentos e o processo criativo até o desenvolvimento do plano de marketing e comunicação. Os participantes aprendem a debater criticamente a convergência de plataformas de comunicação e comerciais, junto com as questões e

desafios apresentados pelos novos mercados interconectados internacionais, onde a sustentabilidade social e ambiental desempenha um papel importante.

O curso capacita os alunos com habilidades relevantes necessárias para coletar, analisar e usar big data e KPIs relevantes, combinadas com uma compreensão qualitativa e profunda das tendências e insights dos consumidores com uma abordagem comercial e de negócios: isso é útil para estar pronto e habilitado a enfrentar os desafios do futuro, aplicáveis a muitos campos profissionais na indústria da moda.

FOCO DE APRENDIZAGEM

- Management in Retail Companies
- Estratégias de varejo omnicanal e branding digital de varejo
- Exibição visual e gestão de loja
- E-commerce e modelos de negócios omnicanal
- Análise de big data e desenvolvimento de relacionamento com o cliente
- Marketing e estratégias de varejo

POSSÍVEIS CARREIRAS

- Comprador omnicanal
- Merchandiser de canais cruzados
- Especialista em varejo digital
- Especialista em e-commerce
- Cientista de dados de operações de varejo



ABOUT MARANGONI

Over the past 80 years Istituto Marangoni has grown and developed alongside the thriving Italian fashion and design industry. Through an exciting curriculum aimed to develop practical, creative, and business and management skills which are subject specific, and relevant to the international fashion industry, Istituto Marangoni prepare students with the necessary knowledge and know-how in order to enter a professional career in the fields of Fashion Design, Accessories and Footwear Design, Fashion Styling, Fashion Business and Communication, Multimedia Arts, Interior Design, Product Design, Visual Design, Art History and Culture. Students will initially acquire basic skills, advancing over the 3 years into independent learners, ready for a career in their chosen profession.

PROGRAMME INFORMATION

ACADEMIC ACHIEVEMENT

First Level Academic Master Diploma.

Participants who successfully complete this programme will be awarded with a First Level Academic Master Diploma. Recognised by the Italian Ministry of Education as an academic diploma equivalent to a university postgraduate Master degree, participants will obtain 60 CFA (crediti formativi accademici) equivalent to 60 ECTS credits.

STUDY PLAN

Semester	Subject	ECTS Credits
S1	Multimedia Languages and Applications	6
S1	History of Fashion	3
S1	Theory of Communication	4
S1	Fashion Trend Forecasting	4
S1	Fashion Marketing	4
S1	Fashion Project Communication	4
S2	Fashion Business Organization	3
S2	Sociology, Anthropology and Psychology of Fashion	3
S2	Communication Skills and Techniques	5
S2	Organization Skills and Enterprise Performance Management	8
S2	Internship	10
Α	Dissertation	6
TOTAL		60

EDUCATIONAL APPROACH

Istituto Marangoni's academic approach is shaped by the following educational aims:

- Develop a flexible and updated approach to programme delivery and student support which reflect the needs and expectations of all students;
- Provide a supportive and inclusive learning environment which will enable success for all learners;
- Encourage and nurture the development of students' intellectual and imaginative powers, Creativity, independence, critical self-awareness, imagination and soft skills that will enhance Global employment opportunities in all programmes;
- Establish a culture of constant improvement in learning, teaching and assessment that is anticipatory, enabling, supportive, rewarding and fully aligned with the Institutions vision and strategic objectives;
- Provide a learning experience that is informed by research, scholarship, reflective practice and engagement with the industry and the professions.

CONTENTS' OVERVIEW

Curriculum

The strategic development of the fashion Industry is linked to a recent expansion of the retail channels, combining heritage and innovation: from high-street boutiques to multi-brand e-commerce. In today's market, without a deep and well-thought omnichannel commercial strategy, Fashion Brands cannot survive. Over the last few years we have been living important changes that require a new mindset, with the overall objective of integrating physical and digital channels. A special focus is given to innovative examples and case studies of Italian retail brands that manage to offer an integrated online/offline experience. Additionally, the impact of digital technologies is also covered, while analysing in depth the full cycle of the fashion product: from the supply chain and creative process to the marketing and communication plan development. Participants learn how to critically debate the convergence of communication and commercial platforms, along with the issues and challenges presented by the new interconnected and international markets, where social and environmental sustainability play an important role. The course equips students with relevant skills needed to collect, analyse and use big data and relevant KPIs, combined with a qualitative and deep understanding of trends and consumer insights with a commercial and business approach: this is useful to be ready and skilled to face the challenges of tomorrow, applicable to many professional fields in the Fashion Industry.

Final Project (Dissertation)

The final project consists in an individual work, linked to the studies undertaken, through which all issues and aspects related to the Omnichannel approach are thoroughly analysed and examined, while also learning to apply them with a creative and innovative mindset - without forgetting the essential need for efficiency in all steps of the process. The candidate will have to also show evidence of an advanced and professional approach to the techniques and tools of e-commerce as a sales channel, as well as a deep grasp of all digital communication tools.

Internship

As part of the didactical experience provided to its students, the Undergraduate programmes include an internship period which is embedded in the Plan of Study of each programme. This working experience allows students to take advantage of skills and topics learned during lessons, putting them into concrete practice within a real professional environment. The internship consists of a period of an experience in professional practice through the realisation of individual or group projects in collaboration with institutions or companies on their premises or on the School premises (internship on campus).

LEARNING OUTCOMES

Educational Outcomes

Students who attend Programmes at Postgraduate level, on successful completion of their course of study, will be able to:

- Apply skills of critical analysis to real situations within a defined range of contexts;
- Select and define a research topic and implement a research plan using appropriate methodologies within their specialist field of study;
- Demonstrate a high degree of professionalism characterised by initiative, creativity, motivation and self-management;
- Express ideas effectively and communicate information appropriately and accurately using a range of media including ICT;
- · Critically analyse their results and draw logical conclusions;
- Develop working relationships using teamwork and leadership skills, recognising and respecting different perspectives;
- Manage their professional development reflecting on progress and taking appropriate action;
- Find, evaluate, synthesise and use information from a variety of sources;
- Articulate an awareness of the social and community contexts within their disciplinary field; Exercise initiative and personal responsibility in the work environment;
- Continue as a researcher in an academic or commercial setting and have the potential to extend the bounds of knowledge in their chosen field;
- Carry out further independent learning or continuing professional development.



Programme-Specific Learning Outcomes

Students who successfully complete this specific Programme shall be able to:

- Understand and take advantage of how omnichannel will drive the future of fashion;
- Master a deep knowledge of the e-commerce and omnichannel business model;
- Manage and concretely apply digital strategy for a fashion company;
- Critically analyse E-commerce big data to propose a successful campaign.

TEACHING AND LEARNING METHODS

Course teaching methods are based around a wide variety of formats, such as frontal lectures, workshops, seminars, case studies and self-directed study: experienced professionals and visiting specialist Lecturers (industry professionals) make valuable contributions and enrich the learning experience of all students.

Self-Directed Study

This plays a major role in the programme, as students are expected to spend time researching and analysing subject matters independently to support and substantiate taught material.

Frontal Lectures

An integral part of the programme - with formal delivery of subject-specific contents to the whole cohort of students. At this level it is expected that students will use the lectures as a stimulus for further study/reading.

Seminars

Used to build on themes that are connected to the contents part of the Study Plan. Students are encouraged to make an active contribution by sharing in the argument and debate, while expressing their views.



Case Studies

A detailed discussion and in-depth analysis of real-life situations and existing Brands - to substantiate and assess concrete examples of contents and theories studies in class.

Workshop / Laboratory / Practical Sessions

Used to enable and nurture the creative and practical skill development of the student in an environment which simulates what happens in the industry.

Team Work

Requires students to operate as a member of a group or team and they usually have clearly identified roles. The emphasis is on collective responsibility, individual responsibility to the group and joint decision-making.

Study Trips (when applicable)

An exciting opportunity to enhance the students' learning path and consolidate their understanding of specific-subject contents. If assessment is dependent on information collected whilst undertaking the study trip, the trip would be considered mandatory. The cost of study trips can be either the responsibility of the student or on occasion included in the annual study fee. If the visit is within the city students pay for public transport.

CAREER SERVICE

The purpose of the Istituto Marangoni Career service is to bridge the gap between course completion and entering the world of work.

Monitoring, guidance and counselling activities are organised throughout the academic year. The careers service organises various activities including seminars and round table discussions with fashion professionals, HR managers and head-hunter agencies on specific topics such as future career paths, personal research methods and job profiles. Individual meetings are also arranged to assist with CV preparation, revise portfolios and encourage students to talk about their career goals and expectations.

STUDENT SUPPORT STRATEGY

A dedicated Student Support Officer is available for all students on the programme. For academic counselling, Student Support Officers will liaise with tutors and programme leaders to offer practical advice to resolve specific academic difficulties. A written record of these tutorials will be kept in the student's file for reference and to assist in the monitoring of student progress. For matters of pastoral care the Student Support Officers will help in:

- Finding their way around;
- · Managing their time;
- Dealing with stress;
- Getting the best from their course;
- Understanding and applying the school's rules;
- Anything else the officers can advise on.

One-to-one appointments may be made by phone, in person (by contacting reception) or by email. Where possible students can expect to be seen almost immediately, or contacted to arrange a suitable time.